

The Fletcher School  
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# GLOBAL MASTER OF ARTS PROGRAM

**Tufts**  
UNIVERSITY

**f FLETCHER**

*The graduate school of global affairs at Tufts University*

# WHY GMAP?

The Global Master of Arts Program is a **hybrid masters program** that combines the best of in-person residencies with the flexibility of online studies. The program's **interdisciplinary curriculum** provides the 360-degree perspective of **international affairs** that is essential to succeeding as a global leader. The first hybrid program of its kind, GMAP allows seasoned professionals to earn a Master of Arts in International Relations **from anywhere in the world, while maintaining a full-time career.**

The **thoughtfully sequenced** GMAP curriculum recognizes that the cultural, historical, and external forces that shape international affairs are **deeply interconnected.** Drawing from the broader Fletcher curriculum, GMAP's coursework provides the **skills and building blocks** required by international affairs leaders in today's complex and globally integrated world.



## **Immersive In-person Residencies:**

Thoughtfully designed to make the best use of in-person interaction with faculty and peers, students and faculty deploy tools such as real-world simulations, leadership workshops, policy pitching, and negotiations during these residencies. Cultural activities, timely global affairs discussions, and social and networking opportunities also provide unique bonding experiences. GMAP requires two 8-9 day residency programs—the initial residency held at The Fletcher School in Medford, Massachusetts and the international residency held at a different international location each year. Residency costs, including lodging, meals, exclusive site visits, and course content, are included in the comprehensive tuition charges for the program.

## **Cohort Experience:**

Through in-person residencies, asynchronous learning, and live sessions, GMAP students develop impactful connections, resulting in strengthened social and professional networks. Each highly diverse cohort brings varying backgrounds, political opinions, and personal and professional experiences, creating an unparalleled dynamic classroom environment.

## **Blended Program Model:**

GMAP students value the mix of online and in-person learning to allow for greater flexibility and variety. The program is mindfully engineered for mid-career and senior-level professionals who want to continue working full-time while completing a global affairs degree in one year.

## **Alumni Network:**

Immediate access to a lifelong global community that provides unparalleled support and guidance, with over 1000 GMAP alumni alone representing more than 90 countries and working in leadership roles across the public, private, and nonprofit sectors.



## **CONCRETE SKILLS. GLOBAL CAREER PATHWAYS.**

GMAP students have access to a dedicated career coach through the Office of Career Services (OCS). OCS helps students navigate career pivots as well as strategize personal brand-building within their target organization(s). Access to OCS remains with GMAP students even after their transition to alums.

The annual Career Trip is a further initiative by OCS. GMAP students are invited to join other Fletcher students in Washington, D.C. each spring to network and explore career pathways.

# **CHANGE YOUR LIFE. CHANGE THE WORLD.**

## EXPERTS BY YOUR SIDE

Our faculty deploy the most effective learning modes to shed light on the most demanding issues faced by today's global leaders. GMAP students are educated by **globally-sought after experts** and practitioners who personally invest in students' academic journeys, allowing for **unmatched access to faculty**.

GMAP offers **exclusive touch points** through optional one-hour live sessions with the faculty in between regularly scheduled asynchronous instruction throughout the year. Live sessions capitalize on current events, guest speakers, and course material.



### **Carlos Alvarado Quesada, Professor of Practice of Diplomacy**

Former head of state and leading practitioner in leadership, crisis management, multilateral negotiation, small states diplomacy, human rights, and climate. Former President of the Republic of Costa Rica, Recipient of the 2022 Planetary Leadership Award, National Geographic Society. Former Minister of Labor and Social Security of Costa Rica.

### **Eileen Babbitt, Professor of Practice of International Conflict Management, Co-Director of the Program on Human Rights and Conflict Resolution**

Researcher of identity-based conflicts, coexistence and trust-building in the aftermath of civil war, and the interface between human rights concerns and peacebuilding. Facilitator and trainer for the United Nations, U.S. government agencies, regional inter-governmental organizations, and international and local NGOs. Former director of education and training at U.S. Institute of Peace in Washington, D.C.



### **Ian Johnstone, Professor of International Law**

Expert in international organizations, United Nations and treaty law, peace operations, and WMD proliferation. Formerly served at the United Nations Executive Office of the Secretary General and ongoing consultant to United Nations. Author of "Building an International Cybersecurity Regime: Multistakeholder Diplomacy," and "The Oxford Handbook on International Organizations."



# EMERGE AHEAD OF THE CURVE



“In 2020, as Protection Officer for UNHCR Syria, I was the senior international UN staff in the coastal region and was leading the humanitarian response to wildfires ravaging the area, displacing thousands and wiping out agricultural lands. This experience made me realize that my knowledge of the international human rights framework, refugee law and my managerial skills were not sufficient to effectively respond to the changing nature of humanitarian crises and new patterns of displacement. This realization inspired me to return to school to build upon my skills. Out of several international programmes aimed at working professionals I chose GMAP due to its multidisciplinary focus and its impressive alumni network.”

**Alexey Dudarev, GMAP Class of 2023**



“I feel that joining Fletcher has been one of the best decisions I’ve recently made. It is a vibrant, intelligent, and very warm circle of dedicated people who share similar interest in international relations. The professors are the best of the best, but the things you learn from discussions with your classmates are really priceless.”

**H.E. Joyce Aluoch, Former First Vice President, The Hague, The Netherlands**

# PROGRAM MAP

## APPLY TO GMAP

- 8 years of professional experience preferred
- GRE/GMAT scores are not required
- TOEFL not required

### Application Checklist:

- GMAP application for admissions
- Resume or CV
- Two letters of recommendation
- Two essays
- Official academic transcripts
- \$85 application fee

Visit [fletcher.tufts.edu/admissions](https://fletcher.tufts.edu/admissions) to apply

## MAY-JUNE

**Initial Residency** | *In-Person on Campus*

Global Leadership

Negotiation Strategy and Skills

## TUITION

GMAP's comprehensive tuition covers all educational expenses including access to coursework via GMAP's Learning Management System (LMS) Canvas, lodging, meals, entrance fees, cultural excursions, and course material during the two in-person residencies. *It does not include travel to and from the residency sites.*

### JULY-AUGUST

**Summer Module + Skill Summit | *Asynchronous Online Instruction***

Political Analysis: International Politics and Diplomacy

Global Economy

Skill Summit





## SEPTEMBER–DECEMBER

**Fall Modules + Skill Summit** | *Asynchronous Online Instruction*

Global Economic Governance: Sustainable Trade and Investment

International Legal System

Global Security Governance: International Law and Institutions

Addressing Global Environmental Challenges

Skill Summit

# GMAP BY THE NUMBERS

**1 cohort per year**

**2 in-person residencies**

**12 month Master's program**

**24 credits**

**38 average age**

**50% international students**

## JANUARY-MARCH

**Spring Modules | *Asynchronous Online Instruction***

Policy Design and Evaluation

The Role of Force in the 21st Century

Policy Lab

## MARCH INTERNATIONAL RESIDENCY

***In-person Residency***

International Security Simulation (Red Team)

Policy Lab

## AN INVIGORATING CURRICULUM

GMAP's curriculum offers a multi-dimensional view of pressing global issues providing students with a comprehensive understanding of the complex and nuanced intersections among key subject areas like international security, global governance and economy, international law, and global leadership.

### MARCH-MAY

**Post Residency | *Asynchronous Online Instruction***

Cyber Policy Analysis and Risk Management

Policy Implementation Final Project

### MAY

*In-person Events*

**Optional Fletcher Class Day**

**Commencement**



**Learn more about  
GMAP online.**

## **ABOUT THE FLETCHER SCHOOL**

The Fletcher School is the first graduate school of international affairs in the United States. It was founded to educate professionals in the cultural, economic, and political dynamics of global relations.

Oriented around the intersections of international policy and governance, economic and business relations, and human security, The Fletcher School offers dynamic, interdisciplinary training that combines rigorous technical content with a cultivation of the courageous, culturally competent, problem-solving mindset necessary to implement and drive change at scale.

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